

# HEALTH POLICY COMMISSION

## CHART PHASE 2 AWARDEES

### PRELIMINARY DESCRIPTIONS

## HOSPITAL-SPECIFIC PROPOSALS

Lahey Health - Addison Gilbert Hospital	
\$1,269,057	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization and medication errors. This is a continuation and expansion of <i>Phase 1</i> work.
Anna Jaques Hospital	
\$1,200,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
Baystate - Franklin Medical Center	
\$1,800,000	This investment will support a high-risk care team, who will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization. The award will also fund cross-setting coordination of screening, intervention, and support for patients with complex behavioral health conditions.
Berkshire Medical Center	
\$3,000,000	This investment will support the development of a "Patient Centered Medical Neighborhood" and enhance behavioral health care for the Northern Berkshire region. Initiatives will be aligned with findings of Stroudwater needs assessment.
Lahey Health - Beverly Hospital	
\$2,500,000	This investment will support a high-risk care team, who will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization and medication errors. This is a continuation and expansion of <i>Phase 1</i> work.
Beth Israel Deaconess Hospital – Milton	
\$2,000,000	This investment will support the delivery of high-value integrated emergency behavioral health services through the expansion of tele-psychiatry capability, early assessment of behavioral health patients, and the utilization of advanced analytics and tools to better assess and care for behavioral health patients.
Emerson Hospital	
\$1,200,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.

Harrington Memorial Hospital	
\$3,500,000	This investment will support enhanced cross-continuum behavioral health services through PCP-based screening and intervention, expansion of partial hospitalization, and creation of a new inpatient psychiatry unit aligned with community need.
UMMHC - HealthAlliance Hospital	
\$3,800,000	This investment will support care coordination infrastructure to enhance behavioral health care and reduce emergency department utilization and length of stay. This is a continuation and expansion of Phase 1 work.
Holyoke Medical Center	
\$3,900,000	This investment will support enhancement of the emergency department to support behavioral health care and the creation of a care navigation team to ensure the appropriate treatment for behavioral health patients.
Lawrence General Hospital	
\$1,482,654	This investment will support a high-risk care team supported by enabling technologies to manage socially and medically complex patients with the goal of reducing acute care utilization. This is a continuation and expansion of <i>Phase 1</i> work.
Circle Health - Lowell General Hospital	
\$1,000,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
UMMHC - Marlborough Hospital	
\$1,200,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
Mercy Medical Center	
\$1,300,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
Milford Regional Medical Center	
\$1,300,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
Noble Hospital	
\$1,200,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
Beth Israel Deaconess Hospital – Plymouth	
\$3,700,000	This investment will support work to improve access to services for complex patient populations through the formation of a high-risk care team, co-locating behavioral health practitioners in the ED and PCP offices, and establishing outreach teams for community education and outpatient substance abuse treatment, with the goal of reducing ED, inpatient, and SNF utilization, and suicide/overdose attempts for the dual eligible and behavioral health populations. This is a continuation and expansion of <i>Phase 1</i> work.



Signature Healthcare Brockton Hospital	
\$3,500,000	This investment will support a high-risk high risk care team and utilize data analytics and lean methodology to reduce all cause readmissions and improve inpatient patient safety.
Baystate - Wing Memorial Hospital	
\$1,000,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.
Lahey Health - Winchester Hospital	
\$1,000,000	This investment will support a high-risk care team, which will integrate technologies to manage socially and medically complex patients with the goal of reducing acute care utilization.

## JOINT PROPOSALS

Athol Memorial Hospital, Heywood Hospital, and UMMHC - HealthAlliance Hospital	
\$2,900,000	This investment will support planning for increasing inpatient and outpatient behavioral health services at a newly acquired property. It will also support multidisciplinary behavioral health initiatives focused on behavioral health, including a care team in the emergency department and physician practices, school-based care coordination and mental health counseling, and a shared online directory of community and clinical resources. This is a continuation and expansion of <i>Phase 1</i> work.
Lowell General Hospital and Lahey - Addison Gilbert Hospital, Beverly Hospital, and Winchester Hospital	
\$4,800,000	This investment will support mobile crisis and urgent care teams, integrate behavioral health services into emergency departments, and launch a behavioral health public education campaign with the goal of increasing access to, and appropriate utilization of, BH services.
Southcoast Health - Charlton Memorial Hospital, Tobey Hospital, and St. Luke's Hospital	
\$8,000,000	This investment will support initiatives to reduce total medical expenditures through population health management approaches in a variety of chronic and acute disease management services, including behavioral health.
Hallmark Health - Melrose-Wakefield Hospital and Lawrence Memorial Hospital	
\$2,500,000	This investment will support the development and implementation of a “high utilizer” multi-disciplinary outreach team with a behavioral health focus - and particularly pain management and opioid prevention - across community-based care sites.
Baystate - Franklin Medical Center, Mary Lane Hospital, and Wing Memorial Hospital	
\$900,000	This investment will support the enhancement of telehealth services across the system to maximize retention of patients in select service lines in community (inpatient and outpatient) settings. This is a continuation and expansion of <i>Phase 1</i> work.

